

THE INFLUENCE OF FINANCIAL POLICIES ON EARNINGS MANAGEMENT, MODERATED BY GOOD CORPORATE GOVERNANCE

(A Study between listed Companies in Indonesia Stock Exchange and Kuala Lumpur Stock Exchange)

Wahidahwati
STIESIA Surabaya
lda_stiesia@yahoo.com

Didik Prasetyono
Airlangga University
didonk@gmail.com

ABSTRACT

This study examines the relationship between financial policy (debt policy, investment policy, and dividend policy) and earnings management moderated by contextual variable such as the internal mechanism of Corporate Governance. Specifically, this study examines whether each moderated variables or the interaction some of them influence the relationship between financial policy and earnings management.

The sample in this study is the manufacturing sector companies listed in Indonesia Stock Exchange (IDX) and listed on the Kuala Lumpur Stock Exchange (KLSE) that providing annual financial reporting from 2001 through 2007, Analysis data on this study are based on data 2002-2007.

The theory underlying the agency theory. The results show that the listed companies in BEI and the KLSE, the three policies (debt debt policy, dividend and investment policy kebijakan) effect on the management of earnings (before any impact of the GCG). Good orporate governance lead to differences in the results of companies listed on the Stock Exchange and the KLSE. Results for companies listed on the Stock Exchange after the impact of the GCG show that only the dividend policy and investment policies that affect the management of earnings. These results indicate that firms in Indonesia under Investment. In contrast results for companies listed on the KLSE after the impact of GCG show that only a policy of debt and investment policies that affect the management of earnings. Results for companies listed on KLSE This indicates that the more over-Investment management, because the more widely used internal funds for investment and debt payments.

Keywords: debt policy, dividend policy, investment policy, earnings management, good corporate governance

1.1 INTRODUCTION

The managerial relation is one of the key agency problems since principal (shareholder) and agent (management) can have different interest and a conflict of interest is likely to arise between them (Fama and Jensen 1983).

Whereas shareholder seek the maximization of their wealth and encourage the maximization of the firm's value, managers' interests are usually linked to the compensation both with money and perquisites. In turn, managers could be prone to run the company even in detriment of the firm's value provided that they could satisfy their own utility function through some financial decisions such as over investment (Stulz, 1990), debt policy (Steiner, 1991), over optimal diversification (Dennis et al, 1996) or taking risk beyond the optimal level for the company (Steiner, 1991), return of dividend to shareholder / dividend policy (Steiner, 1991). All of that firm financial policy will appear on financial statement especially at the earnings information.

Earnings information is important indicator for evaluating firm financial performance. Manager determine the short term reported earnings of their companies by : 1) Managing, providing leadership, and directing the use of resources in operation, 2) Selecting the timing of some non operating events, and 3) Choosing the accounting methods that are used to measure short term earnings. Most managers always to exert a stable financial performance. They know that managing earnings can be part of managers' job. Growing systematic evidence supports the argument that earnings management is a common practice in firms (Bagnoli and Watts, 2001; Beneish, 2001; AlNajjar and Rhihi-Belkaoui, 2001). Managers of firms routinely manipulate or "manage" reported financial information in response to a wide variety of incentives with potentially significant consequences to the firm's management, investor, creditor, and others.

The level of earnings management will be higher if management has incentive and opportunity to do so (Dye, 1988; Trueman and Titman, 1988; Christensen *et al.*, 1999). The opportunity to engage earnings management exists when the manager knows some things, which others do not. The existence of information asymmetry between firm management and firm shareholder is an necessary condition, which must be met for earnings

management to exist. When information asymmetry is high, stakeholders do not have necessary resources, incentives or access to relevant information to monitor manager's action (Schipper,1989).

On the contrary that Corporate Governance mechanism can decrease this conflict of interests between managers and shareholders. Because Conflict of interests required some mechanism to ensure the protection of investors' rights and therefore, corporate governance arises as a set of constraints to shape th bargaining over the quasi-rents generated (Zingales, 1998) or the way used by the suppliers of finance in order to assure the return on their investment. More specifically, corporate governance focuses on the mechanisms to reduce the array of agency cost originated by the nexus of contracts in the firm. This research use internal corporate governance mechanism such as control of board of commissioner, board of director, shareholder and audit committee. So corporate governance mechanism can reduce management behavior to do earning management.

This research is motivated to extend previous earnings management research which focused on examining financial policy (debt, dividend and investment policy) and consequences of earnings management practices. Very little has been conducted in investigating environment surrounding earnings management practices. These studies consider corporate governance (CG) as condition that reduces the opportunity practice of earnings management.

This research was the comparative study between corporate listing in Indonesia Stock Exchange and the Kuala Lumpur stock exchange. Reasons for choosing Malaysia to compared with Indonesia as an object of observation are as follows: 1). The growth rate of Indonesia and Malaysia are not far different meaning there are similarities in terms of economic growth. 2). Indonesian inflation rate higher than the country of Malaysia 3). The proportion of debt used by companies varies between countries both Indonesia and Malaysia. This difference is due to the differences in risk-free interest rate, risk premium of debt. Interest rates vary between countries due to economic conditions affecting interest rates. 4) Companies in the control of the family and concentrated ownership. Companies in

Indonesia and companies in Malaysia, even companies in Asia is historically and sociologically is a company owned and controlled by the family.

Aim of research is To investigate the moderating effect of corporate governance (CG) on the association between the financial policy (debt, dividend and investment policy) on the magnitude of earnings management. The research problem are : Does financial policy (debt, dividend and investment policy) influence on Earning management, if moderated by corporate governance mechanism ?

This research give some contribution to theory, concept and policy. 1). Contribution to theory, This research contributes to extend association literature by examining the impact of investment opportunity set level , as a condition that represent the wider opportunity to practice earnings management, on the association between financial policy (debt, dividend and investment policy) and the magnitude of earnings management. Examining the interaction between investment opportunity set and financial policy (debt, dividend and investment policy) on the earnings management is important to the theory that investment opportunity set can increase magnitude of earnings management that related to a number of incentives. This research also contributes to extend association literature by examining the impact of corporate governance, as a condition that represent the narrow opportunity to practice earnings management, on the association between financial policy (debt, dividend and investment policy) and the magnitude of earnings management. Examining the interaction between corporate governance and financial policy (debt, dividend and investment policy) on the earnings management is important to the theory that corporate governance can decrease magnitude of earnings management that related to a number of incentives. 2). Contribution to concept. This research will give contribution to positive accounting theory with give empirical evidence about efforts management to hide corporate performance through deed earning management that based to implementation of financial policy. The result of this research also will useful to investor for better understanding reported earnings. Investors should not naively use the accounting income numbers without

any adjustment for manipulation possibility of reported income. 3). Contribution to policy, This contribution refer to standards setter. Accounting standard setter may find the result of this study useful for evaluating the mandated additional disclosure that give sufficient information for better understanding reported earning. Finally, the result of this research will useful to auditor for incentives to hold responsible for better quality for financial reporting of firm.

2. LITERATURE REVIEW AND HYPOTHESES

2.1 LITERATURE REVIEW

Corporate Policy and Earning Management

There is extensive previous literature (Sweeney, 1994. DeFond and Jiambalvo, 1994) on effect of debt and debt covenants on earnings management . The finding have been consistent with the view that for firms with high levels of debt, greater income increasing accrual are undertaken in the years in which the debt constraints are likely be binding and income decreasing accruals are undertaken in other years. An appealing explanation is that the managers' perceived cost of technical default of debt covenants is higher than the perceive loss in value resulting from managing the discretionary accrual. Therefore, they engage in income increasing accruals when the debt covenant are likely to be binding and in income decreasing to 'bank' some of the income for future periods of possible binding debt constraints. If this is true, in a pooled cross-sectional analysis, irrespective of whether the debt constraints are binding or not, the magnitude of discretionary accrual must be significantly higher for firms with more debt than for firms with less debt. Gul et al.(2000) gave evidence also that debt levels are also significantly associated with the magnitude of discretionary accruals, suggesting that managers of high-debt firms are more likely to manage earnings than low debt firms.

2.2 HYPOTHESIS

2.2.1. Influence of Corporate Policy (debt policy, dividend policy and investment policy) on Earnings Management. (H1)

An imbalance of information between the company management with shareholders is an essential condition for the practice of earnings management. Defond and Jiambalvo

Research (1994), Chau and Lee (1999), DeAngelo et al (1994) and Gul et al (2003), Fanani (2006) found evidence that firms that have high debt levels also tend to carry out earnings management because it can reduce the accuracy of the information from the profits. So that it can also be concluded that the level of debt and earnings management has a positive relationship.

The ratio of dividend payments of dividends and profits of the period (Foster, 1986). The ratio of dividend payments reflects the company's policy to pay the rights of shareholders, usually causing the positive sentiment from the market. (Brickley, 1983, Lang and Litzenberger (1989), Mande (1994), Kallapur (1994), Voght and Vu (2000) found evidence that the announcement of dividend has a positive relationship with stock returns. This means that there is a positive relationship between dividend policy with earnings management.

Myers (1984), Myers & Majluf (1984) states that managers choose the level of investment spending that could maximize shareholder wealth without considering the current interest in the company concerned. So that it can be said that the policy could lead to investment spending investors to profit management. With the above arguments, proposed the following research hypothesis:

H₁: Debt policy, dividend policy and investment policy affect of earnings management.

2.2.2. Influence of Corporate Policy (debt Policy, Dividend Policy and Investment policy) on earnings Management if moderated by the Corporate Governance Mechanism. (H2a, H2b, H2C)

Agrawal and Knoeber (1996) found that the oversight mechanism, represented by board member has a relationship with the company's performance, in other words the greater the commissioners will be more serious in managing the company's management to increase corporate performance. This can be concluded that the greater proportion of the board of commissioners will reduce management to manage earnings because they feel there is strict control of the board of commissioners.

Xie, Davidson and Dadalt (2003) found that the audit committee from outside can protect the interests of shareholders from actions earnings management made by management. Yang & Krishnan (2000), Carcello (2006), April Klein (2006), also found evidence that the audit committee is significant negatively related to behavior management in the earnings management .

While research conducted in Indonesia, there are differences such discoveries made by Rachmawati & Triatmoko (2007) found that there is a negative influence and significance of the audit committee and discretionari Accrual, contrary Siallagan, and Machfoedz (2006) found that the existence of the audit committee has a positive influence quality and value of corporate profits. Siallagan, and Machfoedz (2006) find that leverage can reduce the conflict between the manager and the bondholder.

Siallagan, and Machfoedz (2006) find that leverage can reduce the conflict between the manager and the bondholder. Hutchinson (2001), makaryanawati (2003), Jensen (1986) and Itturriagan and Sanz (2000) found that the debt has a positive relationship to company performance. This result means that the management wants to be judged good performance in the market although the risk of company, where risk can be indicated by the debt that causes a risk of bankruptcy for the company. In order that the performance is always judged whether the companies that have high debt will cause management to use methods that increase the accounting income(Belkaoui, 2000, Watts & Zimmermam, 1986). From the above description of this research is to see whether the existence of the corporate governance will minimize the effects of debt policy on the earnings management.

Fama & Jensen (1983) states that the independent commissioner could act as a mediator in disputes between managers and oversee management policies and provide advice to management. It could be argued that the independent commissioner is the best position to carry out the monitoring function in order to create good corporate governance. Dechow, Patricia, Sloan and Sweeney (1996), Klein (2002) Pratana and Mas'ud (2003) Xie, Biao, Wallace and Peter (2003) concluded that the independent commissioner could affect earnings management actions. In this study, measurements for the CG does not use measurements separated as above, but using the measurement of all indicators that form

the internal control mechanism of the CG include (Board of Commissioners, the Audit Committee, as shareholders and management) by using factor score. Thus derived hypotheses:

H_{2a}: The negative effect of debt policy on the management of profit when controlled by Corporate Governance mechanism

Provision of dividend policy will give a positive signal to the market, this means that the dividend policy will increase the market performance. Therefore the higher the pay out dividend policy will affect management behavior to manage earnings. It is therefore necessary internal controls such as non-executive directors, the board of commissioners is expected to weaken the influence of dividends policy on the earnings management. Chen and Steiner (1999) states to a certain level, the higher dividends would reduce the company's performance because the company may lose investment opportunities due to lack of cash. So that a high dividend would encourage managers to manage earnings in order not seen their performance declined. The existence of the audit committee is expected to reduce the behavior of managers in the earnings management if associated with dividend policy. Large agency conflicts will occur in the condition if the number of audit committees are less and do not have financial expertise. Thus derived hypotheses:

H_{2b}: Dividend Policy a negative effect on earnings management when controlled by Corporate Governance mechanism.

However, shareholders raised gap that reinvest in projects with net present value of the negative is a form of efficiency and delays to their welfare, so that shareholders will respond to negative policies of such companies. In other words, if the company carrying out projects worth now positive, the investment will be taken positively by the market because it expected to generate investment income flows and cash flow will be the future that ultimately increase the value of the company. With the GCG it is expected that expenditure will reduce the company's investment management to profit management.

H_{2c} : Investment Policies negative effect on earnings management when is controlled by the internal mechanism the Corporate Governance

3. RESEARCH METHOD

3.1. Population and Sample

Population of this study is all the manufacturing companies listing on the Indonesia Stock Exchange and the Kuala Lumpur Stock Exchange. The sampling technique was purposive sampling. Sample selection criteria in this study are :

1. Emiten which includes manufacturing companies. The use of a manufacturing industry group is intended to avoid the characteristic differences between manufacturing firms and non-manufacturing. Besides manufacturing companies also have a higher sensitivity to any event or occurrence.
2. Emiten have included financial reporting as of December 31, 2004,2005,2006,2007,2008 and 2009. The choice of the based on the premise that as of December 31 is an audited report, so that financial statements can be more reliable.
3. Based on these criteria, the number of samples used in this study to sample as many as 228 companies listing on the Indonesia Stock Exchange and 168 for sample listing in Kuala Lumpur Stock Exchange.

3.2 Measurement of Dependent Variables :

3.2.1 Measurement of Earnings Management

The discretionary component of the total accrual is estimated with the modified Jones (1991) cross-sectional model (Dechow and Dichow 1994; Francis, Maydew and Sparks 1998; and Becker, Dechow, Dichow, and Subramanyam, 1998).

Discretionary accrual (DA) for each firm *i* in industry *j* are defined as the residual from the regression of total accrual (the difference between Cash from Operations and Net Income) on two factors that explain non discretionary accruals, the increase in revenue and the level of fixed assets subject to depreciation.

$$DA_{it} = TA_{it}/A_{it-1} - [\beta_1(1/A_{it-1}) + \beta_2(\Delta REV_{it} - \Delta REC_{it})/A_{it-1}] + \beta_3(PPE_{it}/A_{it})$$

Where :

DA_{it} = Discretionary accrual for firm i in year t

TA_{it} = Total accruals for firm I in year t

A_{it-1} = Total assets for firm I in year t

ΔREV_{it} = Change in net sales for firm I in year t

ΔREC_{it} = Change in net receivable for firm i in year t

PPE_{it} = Gross property, plant and equipment for firm I in year t

Where β_1 , β_2 dan β_3 are the industry-specific estimated coefficients from the following cross-sectional regression.

$$TA_{it}/A_{it-1} = \beta_1(1/A_{it-1}) + \beta_2(\Delta REV_{it} - \Delta REC_{it})/A_{it-1} + \beta_3(PPE_{it}/A_{it}) + \varepsilon_i$$

3.3 Measurement of Independent Variable

3.3.1 Debt Policy

Debt is measured as current and non-current borrowings divided by total asset. Because book values are used to write debt contracts this measure more accurately proxies for debt holder and shareholder conflicts than market-based measures (Skinner 1993), (Duke dan Hunt 1990), (Press dan Weintrop 1990), (Gul et al 2003), (Tarjo 2005), (Wahyudi & Pawestri 2006)

Mathematically debt policy variable (LEV) can be formulated as follows:

$$LEV_{it} = \frac{NBU_{it}}{A_{it}}$$

LEV_{it} = Leverage (debt policy) for firm i in year t

NBU_{it} = Book value of total debt for firm i in year t

A_{it} = Total Asset for firm i in year t

3.3.2 Dividend Policy

Dividend policy variable ($\Delta DIVD$) is collected using proxy of *dividend payout ratio* which is referred to by Brigham & Gapenski, 1999:40, Ismiyanti & Hanafi, 2003; Wahyudi & Pawestri, 2006.

Mathematically dividend policy ($\Delta DIVD$) can be formulated as follows:

$$DIVD_{it} = \frac{DPS_{it}}{EPS_{it}}$$

$$\Delta \text{DIVD} = \text{DIVD}_{it} - \text{DIVD}_{it-1}$$

Where :

DPS_{it} : Divident pershare for firm i in year t

EPS_{it} : Earning pershare for firm i in year t

ΔDIVD : Changes in corporate dividend in year t

3.3.3. Invesment Policy

Invesment policy variable (INV) is referred to by Kaplan dan Zingales (1997); Clearly (1999) and Hermeinditi (2004)

Mathematically Invesment policy (INV) can be formulated as follows:

$$\text{INV}_{it} = \frac{\text{AKI}_{it}}{\text{PPE}_{it}}$$

Where :

INV_{it} : Invesment for firm i in year t

AKI_{it} : cash flow of Invetasi activity for firm i in year t

PPE_{it} :book value of fixed asset for firm i in year t

3.4. Measurement of Moderating Variable : Good Corporate Governance Mechanism (GCG)

In this research by being in line with Klapper and Love (2002), Ali syah, Butt and Hasan (2009), the quality of corporate governance mechanism (CG) has been estimated by the use of following equetion.

$$\text{GCG} = f(\text{BOC}, \text{AC}, \text{D}, \text{I}).$$

BOC = Board Of Commisionaire

M = Management

AC = Audit Committee

I = Investor

Above diagram represents the theoretical frame work for the measurement of quality of Good Corporate Governance. In each of company above mentioned functions has been identified and on the fulfillment of codes and literature's criteria marks has been assigned to each company. Each function has been given a weight on the basis of its importance as far as control on earnings management is concerned. After allocating the marks and getting their respective weights, weighted mark have been calculated. To obtain the aggregate score of each company calculated weighted marks have been summed up. Criteria and form used for measuring of corporate governance mechanism is attached in appendix 1.

3.5. Control Variable : SIZE

Firm size is included as a control variable in the analysis because it has been found to be associated with various firm characteristics. Firm size is measured as log natural of the book value of total assets, which is logged to normalize the variable and labeled LNASET.

3.6 THE SYSTEM CONTAINS TWO EQUATIONS

Hypothesis 1 a – 1c (Model 1)

$$DA_{it} = \alpha_{1.1} + \beta_{1.1}LEV_{it} + \beta_{1.2}\Delta DIVD_{it} + \beta_{1.3}INV_{it} + \rho_{1.1}SIZE_{it} + e_{it}$$

Hypothesis 2 a – 2c (Model 2)

$$DA_{it} = \alpha_{3.1} + \beta_{3.1}LEV + \beta_{3.2}\Delta DIVD + \beta_{3.3}INV + \gamma_{3.1}CG + \gamma_{3.2}LEV *CG + \gamma_{3.3}\Delta DIVD *CG + \gamma_{3.4}INV *CG + \rho_{3.1}SIZE + e$$

4. RESULT

4.1. Descriptive statistical

Variabel	N	Rata-rata	Median	Deviasi Standar
Sample of BEI				
DA	228	-0,028	-0,0250	0,1073
LEV	228	0,44001	0,4046	0,2210
ΔDIVD	228	1,4483	0,0058	21,1859
INV	228	-0,2020	0,1645	0.2597
GCG	228	0,6079	0,6169	0,0906
SIZE	228	13,6941	13,4682	1,6058
Sample of KLSE				
DA	168	-0,0011	0,0015	0,0835
LEV	168	0,3835	0,3654	0,2000
ΔDIVD	168	0,3617	0,0008	3,0761
INV	168	-2.1138	-0,1303	17,7973
GCG	168	0,8653	0,8700	0,0609
SIZE	168	12,5519	12,2423	1,1736

The above table shows that earnings management (DA) on companies listed on Indonesia Stock Exchange (BEI) had an average of 0.028 is higher when compared to companies listed on the KLSE had average earnings of the management of -0.001, which both have the negative coefficient. This indicates that during the years of observation founded that both companies on the BEI and the KLSE routinely do practice earnings management, which management prefers policies that reduce earnings. Average investment rate (INV) on companies listed on the Indonesia Stock Exchange (BEI) in the amount of -0.2020 with a standard deviation of 0.2597 while the KLSE for the average investment rate of -2.1138, with standard deviation of 17.7923. These results indicate that variations of invesment in the KLSE larger than in the BEI. average of dividends (DIVD) in companies listed on Indonesia Stock Exchange (BEI) of 1.4483 while the KLSE for the average of dividend of 0.3617. These results indicate that the variation dividend in the BEI larger

than in the KLSE. Standard deviation of the other variables are relatively small in value, it shows that behavior of earnings management of firms in the sample are not too varied. Standard deviation values are not too big also shows that the deviation of each variable is not significant.

4.2 Testing the classical assumptions

Test classical assumptions consists of normality test, multikolinierity test, autocorrelation test and heterokedastisitas test, where everything is free from interference, so that hypothesis testing can be done.

4.3 Results of Test Statistics: for companies listing on the Indonesia Stock Exchange (ISE) and the KLSE

$$\text{Model 1: } \Delta DA_{it} = \alpha_{1.1} + \beta_{1.1}LEV_{it} + \beta_{1.2}\Delta DIVD_{it} + \beta_{1.3}INV_{it} + \beta_{1.4}GCG + \rho_{1.1}SIZE_{it} + e_{it}$$

Variabel	Indonesia			Malaysia		
	B	t	Sig	B	t	Sig
Model 1						
Intercept	0,0580	0,917	0,360	0,0470	0,508	0,612
LEV	0,0806	2,460	0,015**	0,0240	2,743	0,007***
INV	0,1390	5,217	0,000***	0,0210	2,739	0,007***
Δ DIVD	0,0008	2,632	0,009**	0,0064	0,593	0,554
GCG	-0,1520	-1,938	0,054*	-0,1710	-2,14	0,034**
SIZE	-0,0005	-0,144	0,910	0,0087	2,075	0,040**
R^2	0,118 (0,094)			0,152 (0,120)		
F	7,345***			4,714***		

*** Statistically significant at 1%

** Statistically significant at the 5%

* Statistically significant at 10%

$$\text{Model 2: } \Delta DA_{it} = \alpha_{2.1} + \beta_{2.1} LEV_{it} + \beta_{2.2} \Delta DIVD_{it} + \beta_{2.3} INV_{it} + \gamma_{2.1} GCG_{it} + \gamma_{2.2} LEV_{it} * GCG_{it} + \gamma_{2.3} \Delta DIVD_{it} * GCG_{it} + \gamma_{2.4} INV_{it} * GCG_{it} + \rho_{2.1} SIZE_{it} + e_{it}$$

Variabel	Indonesia			Malaysia		
	B	t	Sig	B	t	Sig
Model 2						
Intercept	0,2410	4,580	0,000***	0,2580	4,264	0,000***
LEV _{it}	0,0055	0,256	0,798	0,0399	2,411	0,017**
INV _{it}	-0,3300	-4,224	0,000***	-0,0127	-0,719	0,473
ΔDIVD _{it}	-0,0129	-0,944	0,346	0,0306	0,926	0,356
GCG _{it}	-0,0399	-0,591	0,555	-0,0041	-0,029	0,977
LEV _{it} *GCG _{it}	0,0506	0,593	0,554	0,3140	1,118	0,265
INV _{it} *GCG _{it}	-0,5010	-4,714	0,000***	-0,0078	2,136	0,034**
ΔDIVD _{it} *GCG _{it}	-0,0013	-2,711	0,007***	-0,0125	-0,448	0,655
SIZE _{it}	-0,0112	-3.465	0.001***	0,0106	2,517	0.013**
<i>R</i> ² (Adjusted)	0,201 (0,172)			0,157(0,114)		
<i>F</i>	6,842***			3,633***		

*** Statistically significant at 1%

** Statistically significant at the 5%

* Statistically significant at 10%

1. Testing goodness of fit

Model 1

F value for companies listing on the Indonesia Stock Exchange was 7.345 with a probability value of 0.000 is statistically significant. R^2 is 0.118 which means that the earnings management (DA) is explained by leverage, changes in dividends, investment, corporate governance and firm size by 11.8%. The remaining 88.2% is explained by variables other variables which are not included in Model 1. So also for companies listing on the KLSE, F value is 4.714 with a probability value of 0.000 is statistically significant. Value of R^2 is 0.152 which means the ability of independent variables explain the dependent variable of 15.2%.

Model 2

F value for companies listing on the Indonesia Stock Exchange is 6.842 and the probability value of 0.000, are statistically significant. Value of R^2 is 0.201, which means that earnings management is explained by leverage, changes in dividends, investments, corporate governance and the interaction of 20.1%. The remaining 79.9% is explained by other variables that are not included in Model 2. So also for companies listing on the KLSE, F value is 3.633, the probability value of 0.001 are statistically significant. Value of R^2 is 0.157, which means the ability of independent variables explain the dependent variable of 15.7%. The remaining 84.3% is explained by other variables that are not included in Model 2.

2 Hypothesis Testing Results

a. Analysis for company that listing in Indonesia Stock Exchange

Model 1

On Model 1, the coefficient of the variable LEV ($\beta_{1.1}$) is 0.0806 and t value of 2.460 with a probability value 0.015, thus statistically significant at the 5% level according to the predictions. This means that the greater the level of corporate debt policy, the greater the level of earnings management (DA). The results are consistent with previous studies that

managers in companies with higher debt levels in the company's capital structure will provide a higher risk of failure (bankruptcy risk) so that management has a greater motivation to manage earnings in order to avoid or reduce the risk of capital structure, Deakin (1979); Dhaliwal (1980); DeFond and Jiambalvo (1994); Sweeney (1994); Assih (2004); Gul et al (2003); Fanani (2006).

coefficients of DIVD ($\beta_{1.2}$) is 0.0008 and t value of 2.632 with a probability value 0.009, thus statistically significant at the 1% level. Evidence showed no effect of dividend policy on the level of earnings management. These results support research conducted by Copeland and Licastro (1968), Yuriyanto (2000). These results also show support for agency theory which states a conflict between management and shareholders with respect to dividend policy. This conflict occurs because shareholders have a tendency to prefer dividends distributed in large numbers, because it has a high certainty (Bhattacharya, 1979), otherwise the management does not like big dividends, as it will reduce management utility that is caused by the smaller funds who is in control.

Coefficient of the variable INV ($\beta_{1.3}$) is 0.1390 and t value of 5.217 with a probability value 0.000, thus statistically significant at the 5% level. This means that the management of the greater profits made by companies that have a large investment. These results are consistent with research conducted by Savov (2006). These results indicate that investment spending is intended to maximize current shareholder wealth without considering the interests of the companies concerned, so that management tends to invest too much to hope for a big profit without considering the risk of the company, so management tend to manage earnings in order performance looks good by the investor.

GCG variable coefficients ($\beta_{1.4}$) is -0.152 and the value of -1.938 with a probability value 0.054, although weak statistically significant at the 10%. Direction of the negative coefficient indicates that the effective internal oversight of corporate governance, the smaller of management to manage earnings.

On Model 1, the coefficient of the variable Size ($\rho_{1.1}$) is -0.00053 and the value of -0.114 with a probability value of 0.910. This means the size of the company's management had no effect on earnings. These results support the findings made by the Ashari, et al, (1994).

Model 2

hypothesis of H_{2A} tested by t value to test the significance of the partial coefficient on $LEV * GCG$. Impact of GCG on the relationship pemoderasian LEV with DA indicated by the coefficient of $LEV * GCG$ ($\gamma_{2.2}$). Coefficient of the interaction between a company's financial leverage and corporate governance ($\gamma_{2.2}$) is 0.051. t value of this coefficient is 0.593 with a probability value of 0.554. Concluded that the H_{02a} can't rejected. Empirical evidence is unable to support the research hypothesis (H_{2A}) that influence a company's financial leverage at the level of earnings management decreases with increasing the effectiveness of internal control of GCG. The results are not significant due to companies in Indonesia for the formation of a audit committee effective begin year of 2004, so the supervision of the audit committee has not been done. In addition it has not been effective as a lack of supervision of the commissioner and the audit committee members who have financial expertise.

hypothesis of H_{2B} was tested by examining the significance of the coefficient of the interaction between a firm's dividend by GCG ($DIVID * GCG$) in Model 2. Interaction coefficients $DIVID * GCG$ ($\gamma_{2.3}$) shows the value of -0.0013 and the t value is -2.711 with probability value of 0.007. At 5% significance level, it was concluded that H_{02c} successfully rejected. Coefficient indicates the direction a positive direction, these results indicate that corporate governance in particular for internal control in Indonesia could weaken the relationship of dividends to earnings management. So the empirical evidence suggests that the evidence supports the hypothesis of the research (H_{2B}).

hypothesis of H_{2C} was tested by examining the significance of the coefficient of the interaction between investment companies with corporate governance ($INV * GCG$). Coefficient of $INV * GCG$ ($\gamma_{2.4}$) is -0,501 and the value is -4.714 with probability value of 0.000. At 5% significance, it was concluded that H_{02c} successfully rejected. So the empirical evidence suggests that the evidence supports the research hypothesis (H_{2C}). This means that the effectiveness of internal controls corporate governance (GCG) pemoderasian influence on corporate investment relations to the level of earnings management. These results indicate that the investment problem is a very important issue to gain effective control of

the board and audit committee so that management is not free to manage for both profit and efficiency objectives of management for opportunistic purposes.

b. Analysis for company that listing in Indonesia Stock Exchange.

Model 1

On Model 1, the coefficient of the variable LEV ($\beta_{1.1}$) are 0.024 and 2.743 for the value of t value with probability value of 0.007, thus statistically significant at the 5% level according to the predictions. This means that the higher levels of corporate leverage, the greater the level of accrual accounting under management. The results are consistent with previous studies that managers in companies with higher debt levels have a greater motivation to manage earnings in order to avoid or reduce the risk of capital structure (Deakin, 1979; Dhaliwal, 1980; DeFond and Jiambalvo, 1994; Sweeney, 1994, Assih, 2004). See the discussion of hypothesis 1

DIVID variable coefficients ($\beta_{1.2}$) is 0.0064 and t value of 0.593 with a probability value 0.554, thus not statistically significant. Evidence showing no effect of dividend policy on the level of earnings management. Although not significant but the coefficient indicates a positive direction signal in accordance with the theory which states that dividends provide a positive signal to the market and increase the stock price (firm value). These results are consistent with Yurianto (2000).

On Model 1, the coefficient of the variable INV ($\beta_{1.3}$) is 0.0210 and t value of 2.739 with a probability value of 0.007, thus statistically significant at the 5% level. This means that the management of the greater profits made by companies that have a large investment. These results are consistent with the results of the companies listing on the Stock Exchange and the result is also consistent with Savov (2006). See the discussion of hypothesis 1

Coefficient of GCG ($\beta_{1.4}$) is 0.1710 and the value of -2.140 with a t kalkulasian probability value 0.034, thus statistically significant at the 5% level. This means more effective internal controls of the smaller GCG management to manage earnings.

Firm size as control variables is expected to have a positive impact on the accrual basis of accounting under management, because the larger the company the more likely managers to manage earnings to avoid or reduce the cost of political action (Watts and Zimmerman, 1978; Moses, 1987). Coefficient of the Size ($\rho_{1.1}$) is 0.0087 and t value of 2.075 with a probability kalkulasian value 0.040, thus statistically significant at the 5% level. This means that the larger the size of the company, the greater the chance of management to manage earnings.

Model 2

Hypothesis of H_{2A} tested by t value to test the significance of the partial coefficient on LEV*GCG. GCG variables influence the relationship pemoderasian LEV with DA indicated by the coefficient of LEV*GCG ($\gamma_{2.2}$). Coefficient of the interaction between a company's financial leverage and corporate governance ($\gamma_{2.2}$) is 0.314. t value of this coefficient is 1.118 with a probability value of 0.265. At a significance level of 5%, it was concluded that the H_{02a} not be denied. Empirical evidence is unable to support the research hypothesis (H_{2A}) that influence a company's financial leverage at the level the greater earnings management by increasing the effectiveness of internal control of GCG. The results were not significant in Malaysia, possibly because of the sampled companies kabanyakan studies suggest a family relationship between shareholders, management and board of Commissioner, so that the internal controls of the GCG is not desirable, particularly with regard to the debt policy.

Hypothesis of H_{2B} was tested by examining the significance of the coefficient of the interaction between dividend companies and corporate governance (GCG*DIVID) Interaction coefficients DIVD* GCG ($\gamma_{2.3}$) shows the value of -0.0125 and the t value is -0.448 with probability value of 0.655. At a significance level of 5% , it was concluded that H_{02b} can not be denied. So the empirical evidence suggests that the evidence did not support the research hypothesis (H_{2B}). This means it can not prove that the great variable GCG treating the negative influence of dividends on the level of earnings management.

H2C hypothesis was tested by examining the significance of the coefficient of the interaction between investment companies with corporate governance (INV*GCG) in Model

2. Coefficient of $INV * GCG (\gamma_{2.4})$ is -0.00784 and t kalkulasian value is 2.136 with probability value of 0.034. At a significance level of 5% one hand, it was concluded that H_{02c} rejected. So the empirical evidence shows evidence supports the hypothesis of the study (H_{2c}). This means that the effectiveness of internal controls corporate governance pemoderasian influence on corporate investment relations to the level of earnings management. The results indicate that the more effective internal oversight of corporate governance it will reduce the impact of investment on the behavior of management to manage earnings.

5. CONCLUSIONS AND RECOMMENDATIONS

5.1 Conclusion

From the research results can be concluded that:

1. Dividend policy in both countries (Indonesia and Malaysia) none of the motivators of management to manage earnings, although moderated by the GCG results were not significant
2. Indonesia and Malaysia supports the pecking order theory and signaling theory to link debt policy and investment policy. This indicates that companies in Indonesia and Malaysia stock market is a great use of debt, and investing their greater funding through debt.
3. Internal control of corporate governance (GCG) in Indonesia is much lower than in Malaysia, so GCG can not moderate the relationship of financial policy (debt policy and dividend policy) on the earnings management.

5.2 RECOMENDATION

1. The next study is expected to use other of earnings management measures by using models offered by Whelan and McNamara (2004). The difference with the old model is, discretionary accruals that are broken down into components of short-term and long-term . Therefore, the separation is expected to further elucidate the role of each component of discretionary accruals in earnings

management. The use of these new models aim to see the consistency of the results so the results can be more beneficial to the company .

2. The next study is also expected to examine in other industries with a longer observation in order to provide better results.
3. The next study is expected to improve internal control index of corporate governance in this study for example by adding the points relevant to the question by sending a questionnaire. The next study is also expected to connect the company's policy on the management of earnings by looking at the market reaction, in order to further strengthen the results of the analysis.
- 4 Finally, If you want to continue or expand this research is expected to consider funding constraints (high / low) as did the Karo (2004).

REFERENCE

- Agrawal, A. and Knoeber, C.R, 1996. Firm Performance and Mechanism to control agency problem between manager and shareholder, *Journal of Financial and Quantitative Analysis*, 31, (3): 377-399
- AlNajjar, F., and A. Riahi-Belkaoui, 2001, "Growth Opportunities and Earnings Management," *Managerial Finance*, Vol. 27, pp. 72-81.
- Ambarish, R., K. John, and J. Williams, 1987, "Efficient Signaling with Dividends and Investments," *Journal of Finance*, Vol 42, June, pp.321-344.
- Anderson, D., Francis, J.R. and Stokes, D.J, 1993. Auditing directorship and the demand for monitoring, *Journal of Accounting & Public Policy*, 12 : 353-375.
- April Klein, 2000., Audit Committee, Board of Director Characteristics and Earning Management, *Working Paper*.
- Audra et al, The Determinants of Corporate Board Size and Composition: An Empirical Analysis, *JEL Publikasi Internet (2005), Version 3-0-9*.

- Bathala, C.T., K.R. Moon, and R.P. Rao (1994), " Managerial ownership, debt policy, and the impact of institutional holding; anagency perspective" *Financial management* 23, 38-50.
- Bartov, E., 1993., The Timing of Asset Sales and Earnings Manipulation, *The Accounting Review*, Vol. 64, No. 4, October, p. 840-855.
- Beasley, Mark S (1996). An Empirical Analysis of the Relation Between tha Board of Director Composition and Financial Statement Fraud, *The Accounting Review*, Vol 17. No 4, Oktober, 443-465
- Beiner. S., W. Drobetz, F. Schmid and H. Zimmermann (2003). The Role of Exchange Different, *B Journal of Business, Finance and Accounting*, 621-633
- Beneish, M.D., 2001, Earnings Management: A Perspective, *Managerial Finance*, 27, p. 3-17.
- Bradbury, M, 1992. Volantary disclosure of financial segment data: New Zealand avidence, *Accounting and Finance*, 32, (1): 15-27
- Bromiley, P. (1986), Corporate Capital Invesment : A Behaviour Approach (Cambridge University Press, London), *Working Paper*.
- Bruns, W. J., and K.A. Merchant, 1990, The Dangerous Morality of Managing Earnings, *Management Accounting*, 72(2), pp. 22-25.
- Bryshaw, R.E and Ahmed Eldin (1989). The smoothing Hipotesisand the Role of Exchange Difference, *Journal of Business, Finance and Accounting*, 621-633
- Business Week (Berite Bisnis Internasional) www.businessweek.com/
- Bursa Malaysia Berhad. Securities Invesment. www.bursamalaysia.com
- Cahan, S.F., and M. Hossain., 1996, The Investment Opportunity Set and Disclosure Policy Choice: Some Malaysian Evidence, Asia Pacific, *Journal of Management*, Vol 13, No. 1, pp. 65-85.
- Chen, C. J. P., C.S.A. Cheng., J. He., and J. Kim., 1997, An Investigation of The Relationship Between International Activities and Capital Structure, *Journal of International Business Studies*, Third Quarter, pp. 563-577.
- Chen and Steiner 1999. Managerial ownership and Agency Conflicts:A Nonlinear Simultaneous Equation Analysis of Managerial Ownership, Risk Taking, DebtPolicy and Dividen Policy, *The Financial Review* 34 (1999) 119-136
- Chambers, D.J., 2003., Earnings Persistence and Accrual Anomaly., *Working Paper*., University of Illions at Urbana-Champaign: 1-29

- Collins, M.C., Blackwell, D.W and Sinkey, J.F. Jr, 1995. The relationship between corporate compensation policies and investment opportunities: empirical evidence for large bank holding companies, *Financial Management*, 24, (3):40-53.
- Cornett M.M., J. Marcuss., Sounders and H. Tehranian, 2006., Earnings Management, Corporate Governance., and True Financial Performance., *Working Paper.*, <http://Papers.ssrn.com>
- Crutchley and Hansen,1989. A test of agency theory of managerial ownership, corporate leverage, and corporate dividends, *Finacial management* 18, 36-46.
- Crutchley,CE., Jensen, M.R.H., Jahera, J.S., dan Raymond,J.E., 1999, Agency Problem and The Simultaneity of Financial Decision Making: The Role of Institutional Ownership, *International Review of Financial Analysis* 8/2. 177-197
- Dalton, D.R., Dailey, C M., Ellstrand, A.E. and Johnson, J.L, 1998, Meta-analytic reviews of board composition, leadership structure, and financial performance, *Strategic Management Journal*, 19,(3):269-290
- Dechow, P. M., R. D. Sloan., and A.P. Sweeney., 1995, "Detecting Earnings Management," *The Accounting Review*,70, pp. 193-225.
- Dechow, Patricia M., R.G. Sloan and A.P. Sweeney, (1996), Causes and Consequences of Earning Manipulation; An Analysis of Firms Subject To Enforcement Actions By The SEC, *Contemporary Accounting Research* 13, 1-36
- Denis D., 2001., Twenty-five years of corporate governance research and accounting., *Review of financial Economics* 10, 191-212
- Departemen of Statistic: <http://www.statistics.gov.my/>
- Dornbusch,R. and S. Fischer (1987), *Macroeconomic*, Fourth edition (McGraw Hill,New York).
- DuCharme, L. L.,P. H. Malatesta, and S. E. Sefcik, 2001, "Earnings Management: IPO Valuation and Subsequent Performance," *Journal of Accounting, Auditing, & Finance*, 16(4) pp. 369-396.
- Easterbrook, F. (1984), " Two agency cost explanation of dividends" *American Economic Review* 74, 650-659.
- Eisenhardt, Kathleen. M (1989). Agency Theory: An Assesment and Review. *Academy of management Review*, 14, 57-74

- Erni Masdupi, Analisis Dampak Struktur Kepemilikan pada Kebijakan Hutang dalam Mengontrol Konflik Keagenan, *Jurnal Ekonomi dan Bisnis Indonesia (2005)*, Vol 2, No 1:57-69.
- Fama. E.F. and M.C. Jensen.(1983). Separation of Ownership and Control, *Journal Of Law and Economics*, Vol.26. 301-325
- Gagaring Pagalung, Pengaruh Kombinasi Keunggulan dan Keterbatasan Perusahaan terhadap Set Kesempatan Investasi (IOS), *Jurnal Riset Akuntansi Indonesia (2003)*, Vol 6, No 3: 249-263.
- Gaver, J . and Gaver, K, 1993. Additional evidence on the association between the investment opportunity set and corporate financing, dividend and compensation policies, *Journal of Accounting and Economics*, 16: 125-160.
- Gaver, J.H., and J.R. Austin., 1995, Additional Evidence on Bonus Plan and Income Management, *Journal of Accounting and Economics* 19, pp. 3-28.
- Gul, F.A, 1999a. Government share ownership, investment opportunity set and corporate policy choices in China, *Pacific-Basin Finance Journal*, 7: 157-172
- Gul, F.A, 1999b. Growth opportunities, capital structure and dividend policies in Japan, *Journal of Corporate finance*, 5: 141-168
- Gul, A. F., S. Leuang, and B. Srinidhi, 2000, The Effect of Investment Opportunity Set and Debt Level on Earnings-Return Relationship and Pricing of Discretionary Accrual, *Working Paper*
- Healy, P. M., 1985, " The Effect of Bonus Schemes on Accounting Decisions," *Journal of Accounting and Economics* 7, pp. 85-107.
- _____ and J.M. Wahlen, 1999, "A Review of the Earnings Management Literature and Its Implications for Standard Setting," *Accounting Horizons*. Vol. 13, No. 4, December, pp. 365-383.
- _____ dan K.G. Palepu, 2001., Information Asymmetry, Corporate Disclosure, and The Capital Markets., A Review of The Empirical Disclosure Literature., *Journal of Accounting and Economics* Vol 31: 405-440
- Holydia Lestari, Pengaruh Kebijakan Hutang, Kebijakan Deviden, Risiko dan Profitabilitas Perusahaan Terhadap Set Kesempatan Investasi (IOS), 2004, *Simposium Nasional Akuntansi VII* : 1059-1071.

- Hossain *et al*, The Investment Opportunity Set and The Voluntary Use of Outside Directors: New Zealand Evidence, *European Business Management School Working Paper (2000)*, ISSN: 1470-2398.
- Hutchinson, Marion, An Analysis of the Association Between Firm's Investment Opportunity Set, Board Composition, and Firm Performance, 2001, No 2001_04., *Deakin University Working Paper*
- Jensen, Gerald R., Donald P. Solberg, and Thomas S. Zorn, 1992, Simultaneous determination of insider ownership, debt and dividend, *Journal of financial and Quantitative Analysis* 27. 247-263.
- Jensen M. (1986) Agency cost of free cash flow, corporate finance and takeovers, *American Economic Review* 76, 323-329.
- Jensen, M. and W. Meckling (1976), " Theory of the firm : Managerial behavior Agency cost, and Ownership structure", *Journal of Finance Economics* 3, 305-360.
- Jiambalvo, J., 1996, "Discussion of Causes and Consequences of Earnings Manipulation: An Analysis of Firm Subject to Enforcement Actions by The SEC," *Conterporary Accounting Research*, 13(1), pp. 37-47.
- Jones, J., 1991, Earnings Management During Import Relief Investigations," *Journal Accounting Research* 29, pp. 193-228.
- Kaplan, R. dan A.A. Atkinson. 1998. *Advanced Management Accounting*, 3rd ed., New Jersey: Printice Hall, Englewood Cliffs.
- Kallapur. S., and M.A. Trombley. 1999. The Association Between Invesment Opportunity Set Proxies and Realized Growth, *Journal of Business & Accounting*. 26.April/May. P. 505-519
- Kallapur. S., and M.A. Trombley.. 2001. The Invesment Opportunity Set : Determinant, Consequenses and measurement, *Managerial Finance*. 27.3. page 3
- Klein, April. (2002). Audit Committee. Board of Director Characteristics and Earnings Management. *Journal of Accounting and Economics*, Vol 33, August, 375-400
- Komite Nasional Kebijakan Governance, (2004). Pedoman Tentang Komisararis Independen. <http://www.governance-indonesia.or.id/main.htm>.
- Kren,L. and Kerr, J.K, 1997. The effect of outside directors and board shareholdings on the relation between chief executive compensation and firm performance, *Accounting and Business Research*, 27, (4): 297-309

- La Porta, R., Lopez-De-Salines, F., dan Shleifer, A., 1999, Corporate Ownership Around the World, *Journal of Finance* LIV/2,471-517
- Leland, H., and D. Pyle, 1977, " Informational Asymetries, financial structure, and financial intermediation," *Journal of Finance*, 32, 371-388
- Merchant, K.A. dan J. Rockness., 1994. The Ethics of Managing Earnings: An Empirical Investigation., *Journal Accounting and Public Policy* 13: 79-94
- McConnel, J.J., and C.J. Muscarella (1985), Corporate Capital Expenditure Decisions and the Market Value of the Firm, *Journal of Financial Economic*, Vol. 14 (September), pp. 399-422
- Moh'd, M.A., L.G. Perry, and J.N. Rimbey. (1998), " The impact of ownership structure on corporate debt policy : A Time series Cross-Sectional Analysis", *Financial Review*, August, Vol. 33, 85-99.
- Myers, S, (1977). "Determinant of corporate borrowing". *Journal of Finance Economic* 5, 147 – 176.
- Myers, S, and N.M. Majluf, 1984 " Corporate Financing and Investment Decitions when Firms have Information that Investors D Not Have," *Journal of Finance*, 39, 187-221
- Nicholson, W. (1992), *Microeconomic Yheory: Basic Principles and extension*, fifth edition (The Dryden Press, Hinsdale, IL)
- Peasnell, K.V, P.F Pope and S. Young (2001). Board Monitoring and Earnings Management: Do Outside Directors Influence Abnormal Accrual, *Accounting and Business Research*, Vol. 30: 41-63
- Pratana Puspa Midiastuty dan Mas'ud Mahfoedz (2003). Analisis Hubungan Mekanisme Corporate Governance dan Indikasi Manajemen Laba. *Simposium Nasional Akuntansi VI. IAI, 2003*
- Pound,J., 1988, Proxy Contest and The Efficiency of Shareholder Oversight, *Journal of Financial Economics* 20, 237-265
- Riahi-Belkoui,A, 2003. Anticipatory income smoothing and the investment opportunity set: An empirical Test of The Fudenderg and Tirole (1995) Model, *Review of Accounting & Finance*, 2.2:ABI/INFORM Global
- Richardson, Vernon J (1998). Information Asymmetry an Earnings Management: Some Evidence. *Working Paper*, 30 Maret
- Schipper, Katherine (1989). Comentary Katherine on Earning Management, *Accounting Horizon*

- Shleifer, A. and R.W. Vishny (1997). A Survey of Corporate Governance, *Journal of Finance*, Vol. 52. No.2. Juni: 737-783
- Scott, W.R., 1997, *Financial Accounting Theory*, Prentice-Hall International, Inc. New Jersey.
- Scott, W.R., 2000, *Financial Accounting Theory*, Prentice-Hall International, Inc. New Jersey
- Skinner, D.J., 1993, "The Investment Opportunity Set and Accounting Procedures Choice: Preliminary Evidence," *Journal of Accounting and Economics* 16, pp. 407-445.
- Smith, C. and Watts, R. 1992. Th investment opportunity set and corporate financing, dividend and compensation policies, *Journal of Financial Economics*, 32: 509-522
- Sri Hasnawati, Dampak Set Peluang Investasi Terhadap Nilai Perusahaan Publik di Bursa Efek Jakarta, *JAAI (2005)*, Vol 9, No 2: 153-163.
- Subramanyam,K.R., 1996. The pricing of discretionary accrual, *Journal of Accounting and Economic*. 22.(August-December). 249-282.
- Szewczyk, Samuel, H.Tsetsekos George P and Zanfout, Zaher, 1996. The Valuation of Corporate R & D Expenditure: Evidence from Invesment Opportunity and Free Cash Flow. *Financial Management*. PP 105-110
- Teoh, S. H., I. Welch., and T. J. Wong, 1998, "Earnings Management and The Underperformce of Seasoned Equity Offerings," *Journal of Financial Economics*, Vol. 51. No. 1. October, pp. 63-99.
- Watts, R.L. dan J.L. Zimmerman. 1986. *Positive Accounting Theory*. Prentice Hall. Englewood Cliffs. New Jersey 07632.
- _____,1990, "Positive Accounting Theory: A Ten Years Perspective," *The Accounting Review*, 65, pp. 131-156.
- Weekly Financial Review-Singapore (Berita ekonomi Singapore, Malaysia dan Thailand) www.oub.com.sg/mkreview.htm/
- Worldwide data (analisis pasar dan ekonomi) www.businessmonitor.co.uk/
- Voght.1977. Cash Flow & Capital Spending : Evidence from capital Expenditure Announcement, *Financial Management* .pp 44-57
- Voght, Stephen C and Vu, Joseph D. 2000. Free Cash Flow and Long Run Firm Value: Evidence from Value line Invesment Survey. *Journal of Managerial Issue*. Pp. 20-32
- Voght, Stephen C. 1994. The Cash Flow / Invesment Relationship: Evidence from US Manufacturing Firms. *Financial Management*

- Xie, Biao., Wallace N. Davidson and Peter J. Dadalt (2003). Earning Management and Corporate Governance; The Roles of The Board and The Audit Committee. *Journal of Corporate Finance, Vol. 9 : 295-316*
- Yermack., D., 1996, Higher Market Valuation of Companies With A Small Board of Directors. *Journal of Financial Economics 40: 185-211*

Appendix 1

Measurement of GCG

Scoring Criteria and their weights.

Presence of Board of Commisionar : weight 45%, Audit Committee : Weight 20%,
Management : Weight 20%, Shareholder : Weight 15%

1. BOARD OF COMMISSIONER (45%)

a. COM_SIZE (Size of commissioner) :

Range :	Score
0 – 3	2
4 – 6	4
6 – 8	6
9 -11	8
>11	10

b. COM_IND (Independent commissioner)

Range :	Score
0% – 20%	2
21% – 40%	4
41% – 60%	6
61% - 80%	8
81 and above	10

c. %COMOWN

Range :	Score
0% – 20%	2
21% – 40%	4
41% – 60%	6
61% - 80%	8
81 and above	10

d. AUD (Big four)

Range	Score
Ya	5
Tidak	0

2. AUDIT COMMITTEE (20%)

a. AUD_SIZE (Size of Audit Committee) :

Range :	Score
0 – 3	2
4 – 6	4
6 – 8	6
9 -11	8
>11	10

b. AUD_IND (Independent Audit Committee)

Range :	Score
0% – 20%	2
21% – 40%	4
41% – 60%	6

61% - 80%	8
81 and above	10

c. FINEXPERT

Range	Score
Ya	5
Tidak	0

3. MANAGEMENT (20%)

a. DIR_SIZE

Range :	Score
0 – 3	2
4 – 6	4
6 – 8	6
9 -11	8
>11	10

b. M_OWN (Managerial ownership)

Range :	Score
0% – 20%	2
21% – 40%	4
41% – 60%	6
61% - 80%	8
81 nd above	10

c. Family relations

Range	Score
Yes	0
No	5

4. SHAREHOLDER (15%)

INST_OWN (Institutional Ownership)

Range :	Score
---------	-------

0% – 20%		10
21% – 40%		8
41% – 60%		6
61% - 80%		4
81 and above	2	